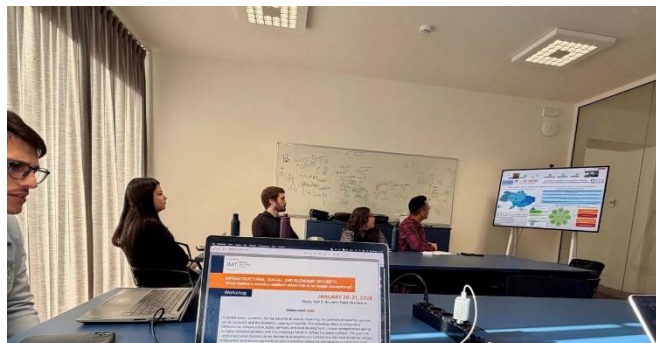


20-21 січня 2026 року представниці Науково-дослідного центру індустріальних проблем розвитку НАН України взяли участь у міжнародному воркшопі “**Infrastructural, Social, and Economic Security: What makes a country resilient when risk is no longer exceptional?**”, що відбувся на базі IMT School for Advanced Studies Lucca (Італія).



З доповідями виступили:

**Вікторія Хаустова, директор, д.е.н., професорка – “From Destruction to Reorientation: Industrial Change and Local Economic Resilience after War”;**

**Ольга Іляш, д.е.н., професорка – “Administrative Capacity, Human Resources, and Labour Market Pressures as Hidden Infrastructures of Municipal Resilience”;**

**Тетяна Салашенко, д.е.н., ст. дослідниця – “Delivery Capacities of Ukrainian Municipalities under War-Time Stress”.**



IMT SCUOLA ALTI STUDI LUCCA

INFRASTRUCTURAL, SOCIAL, AND ECONOMIC SECURITY: What makes a country resilient when risk is no longer exceptional?

Workshop

JANUARY 20-21, 2026

Administrative Capacity, Human Resources, and Labour Market Pressures as Hidden Infrastructures of Municipal Resilience

Olha ILYASH,  
Doctor of Science (Economics), Professor

Structure of the presentation

1. Study background and design
2. Administrative capacity as hidden infrastructure
3. Human resources under pressure
4. Labour market imbalances and service resilience
5. From challenges to opportunities
6. Policy responses and adaptive instruments

Study Design: Multi-Level Diagnostic of Municipal and HR Capacities

Figure 1. LTCA covered by the study on the map of Ukraine

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Service Delivery Capacities of Ukrainian Municipalities under War-Time Stress

Figure 1. LTCA covered by the study on the map of Ukraine

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Research Center for Industrial Development Problems

INFRASTRUCTURAL, SOCIAL, AND ECONOMIC SECURITY: What makes a country resilient when risk is no longer exceptional?

Workshop

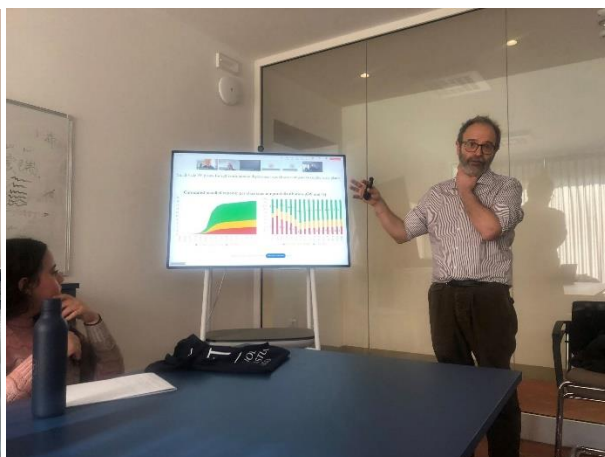
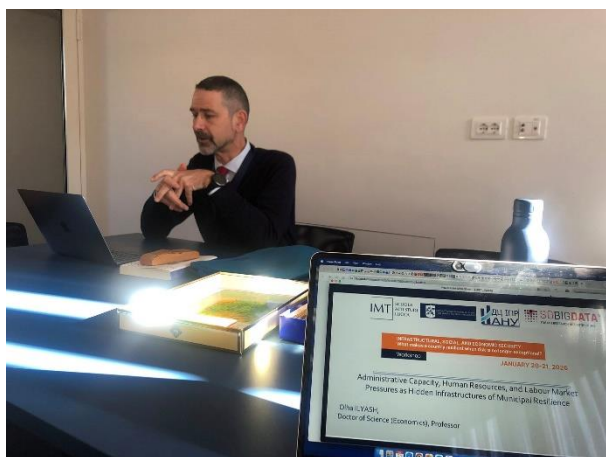
Service Delivery Capacities of Ukrainian Municipalities under War-Time Stress

Tetiana Salashenko  
Doctor of SciEconomics, Senior Researcher, Head of the Department of Industrial Politics and Energy Security

Lucca - 2026

19.01.2026, 22:55

Воркшоп був присвячений питанням стійкості держав і регіонів в умовах постійного ризику: резильєнтності критичної інфраструктури, ролі публічних послуг і зайнятості, соціальної згуртованості, енергетичної безпеки та територіальних диспропорцій. У дискусіях також взяли участь колеги з європейських університетів Барі, Риму, Луки, Флоренції, Сієни, зокрема проф. Алессандро Рубіно, Габріель Наварро Тільйока, Емануеле Кало, Альфонсо Даміано, Стефано а відкриття воркшопу модерував проф. Массімо Ріккабоні.





Щиро дякуємо проф. Анжело Факкіні за запрошення, змістовну співпрацю та високий академічний рівень дискусії, а також усій команді IMT Лусса — за можливість представити український аналітичний досвід у міжнародному науковому середовищі.

Попереду серія воркшопів, тож бажаємо успішних виступів усій команді Центру!

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INFRASTRUCTURAL, SOCIAL, AND ECONOMIC SECURITY:  
What makes a country resilient when risk is no longer exceptional?

Workshop

JANUARY 20-21, 2026  
Study Hall 5, Brunero Paoli Residence

Online event [HERE](#)

In recent years, systemic risk has become structural, impacting the continuity of essential services, social cohesion, and the economic capacity of regions. This workshop offers a comparative reflection on infrastructure, public services, and local development, comparing experiences gained in highly stressful contexts with the challenges faced in various European contexts. The goal is to understand what lessons can be learned to strengthen institutional and territorial resilience, reduce inequalities, and ensure equitable access to essential resources and services in conditions of no longer exceptional risk.

- How can we ensure the continuity and reliability of critical infrastructure in contexts of ongoing risk?
- What is the role of public services, employment, and social cohesion in local resilience?
- How do energy poverty, environmental risk, and energy communities influence regional vulnerabilities?

**JANUARY 20th, 11:00 a.m. - 1:00 p.m.**

**PANEL 1** Opening: **Massimo Riccaboni** (IMT School for Advanced Studies Lucca)  
**Interdependent systems: Electricity, water, telecommunications and transport infrastructure: how can continuous availability, reliability, and equitable access be ensured under permanent risk?**  
**Tetiana Salashenko**, (Research Centre for Industrial Problems of Development of the National Academy of Sciences of Ukraine)  
*Service Delivery Capacities of Ukrainian Municipalities under War-Time Stress (ONLINE)*  
**Alessandro Rubino** (University of Bari, Jonian Department)  
*From Centralised Systems to Community Energy: Security, Equity and Governance*

**PANEL 2** Capacity building, enterprises and households.  
**Oliha Ilyash** (National Technical University of Ukraine "Igor Sikorsky Kyiv Polytechnic Institute"; Research Centre for Industrial Problems of Development of the National Academy of Sciences of Ukraine)  
*Administrative Capacity, Human Resources, and Labour Market Pressures as Hidden Infrastructures of Municipal Resilience*  
**Gabriel Navarro Tilloca** (IMT School for Advanced Studies Lucca and University of Florence)  
*Investigating Energy Poverty in Peripheral Contexts: A Case Study on Insular Geographies*

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INFRASTRUCTURAL, SOCIAL, AND ECONOMIC SECURITY:  
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Workshop

JANUARY 20-21, 2026  
Study Hall 5, Via Brunero Paoli Residence

**PANEL 3** Geographical fragmentation.  
**Viktorii Khaustova** (Research Centre for Industrial Problems of Development of the National Academy of Sciences of Ukraine)  
*From Destruction to Reorientation: Industrial Change and Local Economic Resilience after War*  
**Emanuele Calò** (IMT School for Advanced Studies Lucca)  
*What makes a region attractive? Multilayer Network Analysis of European Regional Flows (ONLINE)*  
**Closing remarks**

**JANUARY 21st, 11:00 a.m. - 1:00 p.m.**  
**Resilience on energy systems and security: infrastructural, and socio-economic aspects**

**ROUND TABLE**  
**Alessandro Rubino** (University of Bari, Jonian Department)  
**Oliha Ilyash** (National Technical University of Ukraine "Igor Sikorsky Kyiv Polytechnic Institute"; Research Centre for Industrial Problems of Development of NAS of Ukraine)  
**Viktorii Khaustova** (Research Centre for Industrial Problems of Development of NAS of Ukraine)  
**Alfonso Damiano** (University of Cagliari)